

Confidence for Promotion

This case illustrates coaching to assist managers as they approach promotion, and that people have to be ready to benefit.

K is a mid career manager who has found success is an untypical environment.

She felt she should be considered for promotion but lacked the confidence to make the right approaches.

'Personal coaching had been suggested to me in my last 2 [annual] appraisals.

In 2007 I was unclear of what I wanted to achieve from personal coaching but when recommended to me again in 2008 I decided to give this more thought.

I have always had a desire to progress my career and develop within [the company] and therefore decided to embrace personal coaching to help me achieve this, using a [promotion opportunity] as my immediate target and using the profiling and feedback from my [development centre] as the source material to build upon.

I have found personal coaching a very effective way of [recognising] my core competencies and identifying that I have a strong set of transferable skills, and the process has really increased my confidence.

I recognise that I have to 'sell' myself to those who can influence my career and use networking opportunities to my advantage. I am now very happy to step right outside of my comfort zone and apply my skills to whatever task or opportunity comes my way.

Before coaching I judged everyone by my own standards.

For example, I have very strong people and performance skills so I naturally thought those senior to me would possess the same skills and promote me in the same way I do for the individuals who work for me.

I now recognise that this is not always the case and if I want promotion and development opportunities within [the company] then to some extent only I can make that happen.

Personal coaching has definitely given me the strength to realise that <u>I can</u> influence this and <u>I can</u> make it happen!'

18 Sept 2009